* ELECTRICITY REVIEW JAPAN

The Federation of Electric Power Companies of Japan



















History of Japan's Electric Utility Industry

Electricity was first used in Japan on March 25, 1878 at the Institute of Technology in Toranomon, Tokyo when an arc lamp was switched on in commemoration of the opening of the Central Telegraph Office. In those days, electricity was still unfamiliar and uncommon not only in Japan but also in Europe and the United States. In 1886, Tokyo Electric Lighting, a private company, commenced operations as the nation's first electric power company, and began supplying electricity to the public in the following year.

In the early days, use of electricity grew primarily for lighting because of its safety and cleanness, and gradually found broader applications as a power source to replace the steam engine. By 1896, the number of electric utilities established throughout the nation reached a total of 33. The early 20th century marked the establishment of long-distance transmission technology. As larger thermal and hydro-power plants were introduced, generation costs fell and electricity came into wider use throughout the country. Consequently, electricity became an indispensable energy source for peoples' lives and industry.

In the years that followed, the electricity utility business grew in tandem with the modernization of Japan and development of its industry. At the same time, the electric utility industry experienced a major restructuring that led to the dissolution of 700 electric utilities, which merged to create five major electric utilities after the First World War. During the Second World War, the electric utility industry was completely state-controlled and utilities were integrated into Nihon Hatsusoden Co. (a nationwide power generating and transmitting state-owned company) and nine distribution companies.

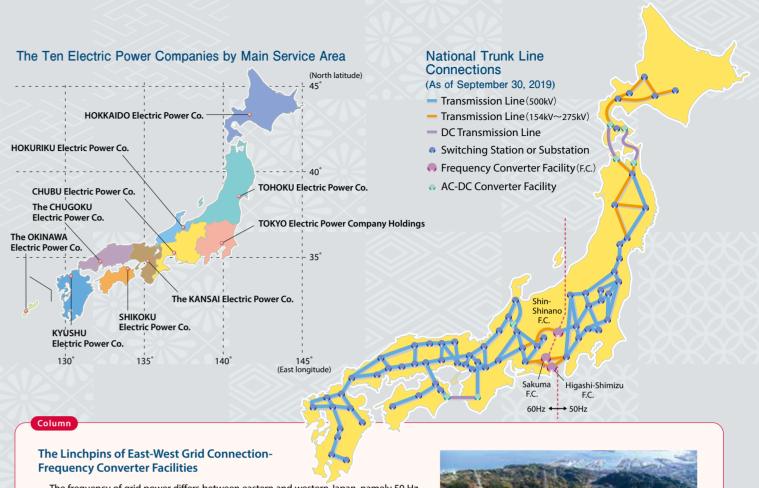
After the end of World War II in 1945, supply and

demand for electricity remained very tight in Japan. A series of intense discussions were held on restructuring the electric utility industry as one of the measures for democratizing the economy. As a result, nine regional privately owned and managed General Electricity Utilities- Hokkaido, Tohoku, Tokyo, Chubu, Hokuriku, Kansai, Chugoku, Shikoku and Kyushu Electric Power Companies - were established in 1951 and assumed the responsibility of supplying electricity to each region.

The Okinawa Electric Power Co. was established with the return of Okinawa to Japan in 1972.

At the end of the 20th century, a trend toward deregulation and competition took hold throughout society, and the electric utility industry started to be liberalized. In December 1995, organizations such as independent power producers (IPP) were allowed to provide electricity wholesale services, and in March 2000, electricity retail supply for extra-high voltage users (demand exceeding 2MW) was liberalized. The scope of retail liberalization was then expanded in April 2004 to users of more than 500kW, and subsequently in April 2005 to users of more than 50kW. Thus, a Japanese model of liberalization based on fair competition and transparency, while maintaining the vertical integration of generation, transmission and distribution to ensure a stable supply of electricity, was established.

With the Fukushima Daiichi Nuclear Power Station accident and subsequent tight demand and supply brought about by the Great East Japan Earthquake in March 2011 as a turning point, numerous discussions were held to maintain a stable supply and reduce energy costs, and in November 2013, the policy to implement three-phase reforms of the electric power system was adopted.



The frequency of grid power differs between eastern and western Japan, namely 50 Hz and 60 Hz respectively. This difference has a historical root in that the Tokyo area adopted German-made generators at the beginning of the electricity business while Osaka chose US-made ones. Therefore, Frequency Converter Facilities (FCF) are necessary to connect the eastern and western power grids. Three FCFs, namely Sakuma FCF and Higashi-Shimizu FCF in Shizuoka Pref. and Shin-Shinano FCF in Nagano Pref., operate to convert the frequency

After the Great East Japan Earthquake, to strengthen the east-west grid connection, the capacity of FCFs is planned to be expanded to 3,000 MW by FY2027.



Note: Data in 1965 and 1975 is based on nine companies. Sources: Handbook of Electric Power Industry and others



Higashi-Shimizu FCF

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Note: Nine Companies include Hokkaido, Tohoku, Tokyo, Chubu, Hokuriku, Kansai, Chugoku, Shikoku and Kyushu Ten Companies include the above Nine Companies plus Okinawa

Japan's Energy Supply Situation

Resource-poor Japan is dependent on imports for more than 90% of its energy. Thus, Japan's energy supply structure is extremely vulnerable. Following the two oil crises in the 1970s, Japan has diversified its energy sources through increased use of nuclear energy, natural gas and coal, as well as the promotion of energy efficiency and conservation. Despite these improvements, oil still accounts for about 40% of Japan's primary energy supply, and more than 80% of imported oil comes from the politically unstable Middle East. Moreover, although Japan has one of the highest proportions of electricity demand in total energy demand at over 40%, prospects for importing electricity from neighboring countries are very poor because Japan is an island nation. In addition, there is an urgent need for global warming countermeasures such as reduction of carbon dioxide emissions from the use of energy. To ensure Japan's stable electricity supply, it is crucial to establish an optimal combination of power sources that can concurrently deliver energy security, economic efficiency, and environmental conservation, while making safety the top priority.

For the future, it is important for Japan's energy mix to continue to include a certain level of nuclear energy premised on ensuring safety, while maximizing the use of renewable energy and using a reasonable proportion of thermal power considering the stability of fuel supply.

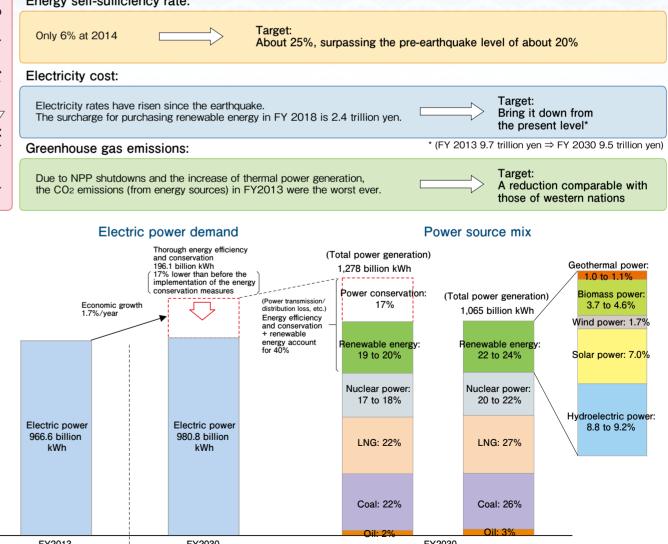
The "5th Strategic Energy Plan" revised by the government in July 2018 also states that nuclear power is an important base load power source that can, strictly premised on safety, contribute to the stability of the supply and demand structure of energy.

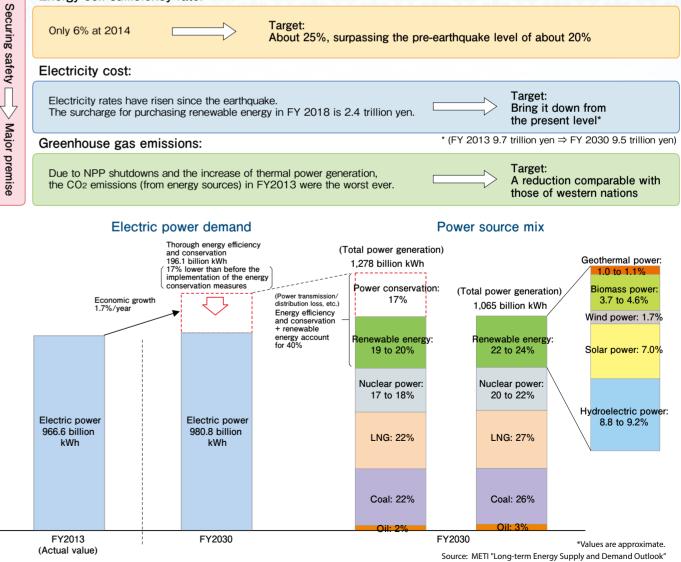
Development of 2030 Energy Mix

After the Great East Japan Earthquake, almost all nuclear power stations have been halted and thermal power generation accounts for most of the energy mix. As a result, Japan's energy self-sufficiency ratio has dropped from 20.2% at the time before the Earthquake to 6.4% in FY2014 and fuel costs have nearly doubled from 3.6 trillion yen to 7.2 trillion yen in the same time period. The increase in thermal power generation has also increased CO2 emissions.

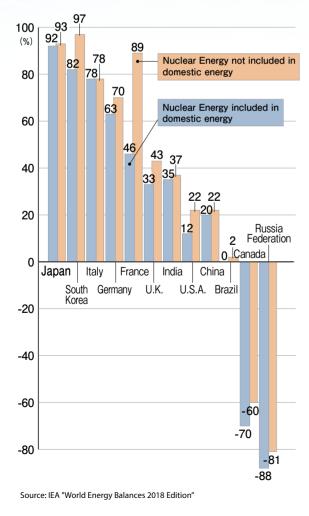
In July 2015, reflecting these observations, the Government decided the "Energy Mix" of FY2030 with the basic objectives of raising the nation's energy self-sufficiency ratio higher than that even before the earthquake, lowering

Three Viewpoints Concerning Development of the Energy Mix Energy self-sufficiency rate:

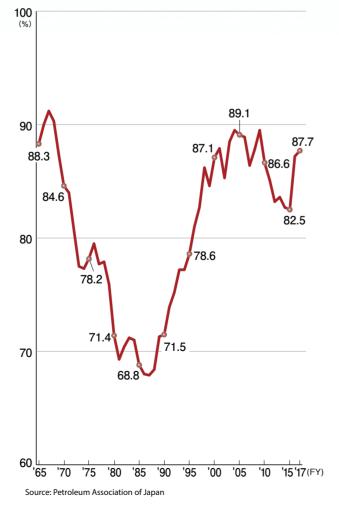




Dependence on Imported Energy Sources by Major Countries (2016)









the electricity cost from the current level, and setting a CO₂ emission reduction target comparable to those of western nations.

The Energy Mix proposes, in addition to a firm commitment to reduce overall energy consumption, that nuclear should account for 22-20%, thermal power for 56% (27% LNG, 26% coal, and 3% oil), and renewable energy for 22-24%.

In view of the Energy Mix decided by the Government, the electric power companies will strive to achieve energy security, economic efficiency, and environmental conservation, while putting top priority on safety.

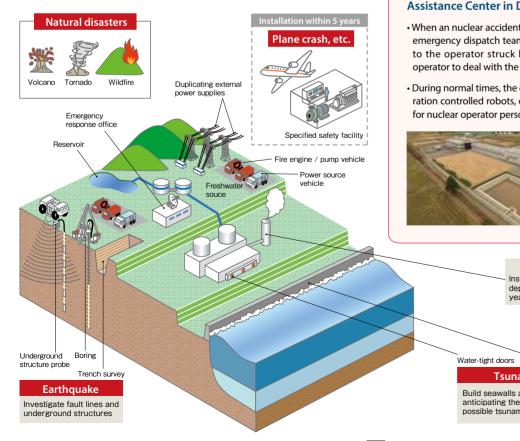
Electric Power Companies' Commitment to Safety Measures at Nuclear Power Plants

The Great East Japan Earthquake on March 11, 2011 led to a nuclear accident at the Fukushima Daiichi Nuclear Power Station, resulting in the release of radioactive materials into the environment.

Determined to avoid a repeat of this accident, the electric power companies have been taking both tangible and intangible measures since immediately after the accident, starting with emergency safety measures including the installation of additional emergency power source vehicles and fire engines, as well as upgrading procedure manuals and conducting drills.

Even after implementing the emergency safety measures, the electric power companies are making further efforts to improve safety, including installing air-cooled emergency power generators, filtered ventilation systems and earthquake-isolated emergency response centers.

To enable these efforts to be constantly and objectively evaluated, the Japan Nuclear Safety Institute(JANSI), which evaluates the safety improvement activities of electric power companies and gives them technical advice, and the Nuclear Risk Research Center(NRRC), which uses Probabilistic Risk Assessment(PRA) and proposes solutions based on R&D, were established. The electric power companies take to heart



the evaluations and recommendations and are striving to achieve the highest safety level in the world.

In July 2018, so that these autonomous and continuous initiative of the nuclear industry become established practices, a new organization, the Atomic Energy Association (ATENA), was established to effectively utilize the knowledge and resources of the entire nuclear industry, formulate effective measures while engaging in a continuing dialogue with regulators and others, and encourage nuclear operators to incorporate these measures in their plant operations. The electric power companies will work to reliably incorporate the safety measures decided by ATENA in their safety improvement initiatives to continuously reduce risk and recover the trust of society.

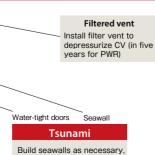
Also, in July 2013, the new regulatory requirements set forth by the Nuclear Regulation Authority (NRA) were put into effect. As of September 2019, electric power companies have applied for a review of conformance with the new regulatory requirements for 27 units out of their 16 power stations. Thirteen units have passed the review and nine of them have restarted commercial operation.

Start of full operation of Mihama Nuclear Emergency Assistance Center in December 2016

• When an nuclear accident occurs, the center swiftly assembles an emergency dispatch team, transports personnel and equipment to the operator struck by disaster, and cooperates with the operator to deal with the nuclear accident at high radiation dose.

 During normal times, the center intensively deploys and manages ration controlled robots, etc., and implements operating training for nuclear operator personnel.

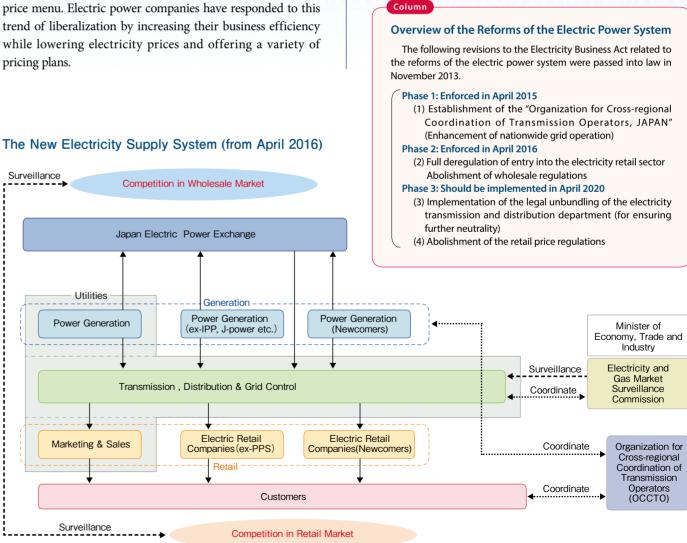




anticipating the highest possible tsunamis

Fair Competition and Transparency

The electric power market in Japan has been progressively liberalized to ensure competitive neutrality on the basis of a stable power supply by the former ten General Electricity Utilities, which consistently handle all functions from power generation to distribution. In 1995, a law was revised to enable IPPs to participate in the electricity wholesale market in addition to conventional general electrical utilities. Then, in March 2000, use of the transmission/distribution network owned by the electric power companies was liberalized, and the retail market was partially liberalized to allow power producers and suppliers (PPSs) to sell electricity to extra-high voltage users requiring more than 2MW. The scope of liberalization was then expanded in April 2004 to users requiring more than 500kW, and subsequently in April 2005 to users requiring more than 50kW. Then, in April 2016, all users including individual households and retail stores were included in the scope of this liberalization so that everyone is free to choose an electric power company and price menu. Electric power companies have responded to this trend of liberalization by increasing their business efficiency while lowering electricity prices and offering a variety of pricing plans.



With the three goals of ensuring supply stability, suppressing electricity rates to the maximum extent possible, and expanding the options for consumers and the business opportunities for operators, the government is planning to advance the reforms in three phases through the three key measures of enhancing nationwide grid operation, full deregulation of the electricity retail and generation sectors, and futher ensuring neutrality in the transmission / distribution sector through the legal unbundling while thoroughly inspecting each phase to solve any issues and taking necessary measures based on the results of the inspections.

As practitioners, the electric power companies would like to continue taking an active role in the deliberation so the markets will be organized to secure the stable supply of electricity, including the market transactions that are already active, and so that the electric power system reform will truly bring benefits to the customers.

Optimal Combination of Power Sources

Electric power companies in resource-poor Japan are committed to developing an optimal combination of power sources including hydro, thermal and nuclear power in order to provide electricity, which is essential for modern living, in a stable manner at the lowest prices.

As electricity is nearly impossible to store in large quantities, electric power companies generate electricity by combining various power sources, considering optimal operational and economic performance, to ensure that fluctuating demand, such as during the daytime in the height of summer, can always be met.

Hydroelectric Power

Hydroelectric power has been one of the few selfsufficient energy resources in resource-poor Japan for more than 100 years. Hydroelectric power is an excellent source in terms of stable supply and generation cost over the long term. Though it used to compare unfavorably with thermal power for some time, hydroelectric power saw a renaissance following the oil crisis.

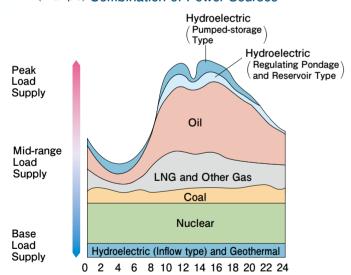
Although the steady development of hydroelectric power plants is desired, Japan has used nearly all potential sites for constructing large-scale hydroelectric facilities, and so recent developments have been on a smaller scale. As the gap in demand between daytime and nighttime continues to widen, electric power companies also has developed pumped-storage power generation plants to meet peak demand. As a result, the share of pumped-storage generation facilities of the total hydroelectric power capacity in Japan has grown year-by-year.

Thermal Power

Initially, coal was the dominant fuel for thermal power generation in Japan, but it later lost that place to oil. Today, a diverse range of fuels including coal, oil, and LNG are used for the important generating role that thermal power plants play. In particular, electric power companies are promoting the introduction of LNG fired plants in response to global environmental concerns, as they emit less CO₂ and other pollutants.

To enhance thermal efficiency further, combined-cycle power plants with both gas and steam turbines have been installed. As a result, gross thermal efficiency (maximum designed value) has exceeded 60%. In the future, we will continue to research and develop new technologies in order to increase thermal efficiency as well as the use of integrated coal gasification combined cycle (IGCC) power generation.

(Example) Combination of Power Sources



Hydroelectric and nuclear power provides base load supply, while coal and LNG are major power sources for mid-range load supply. Oil-fired and pumped-storage hydroelectric power respond to peak demand fluctuation and contribute to the consistent, stable supply of electricity.



Okumino Hydroelectric Power Station (Pumped-storage)



Takami Hydroelectric Power Station



Kawasaki Thermal Power Station (LNG Combined-cycle)



Yoshinoura Thermal Power Station (LNG-fired)

Nuclear Power

Japan's first commercial nuclear power plant started operation in Ibaraki Prefecture in 1966. The electric utility industry believes that nuclear power generation will retain an important position in the optimal combination of power sources from the viewpoint of assuring energy security and mitigating global warming.

Electric utilities are firmly committed to implementing extensive voluntary safety measures by adopting best practice from both Japan and overseas, while also complying with the new regulatory requirements following the accident at the Fukushima-daiichi Nuclear Power Station.

We will also continue to publish the latest information to contribute to the safety of nuclear power generation throughout the world.



Ohi Nuclear Power Station (PWR)



Ohma Nuclear Power Station (ABWR, Under Construction)

Japan's Nuclear Fuel Cycle

The nuclear fuel cycle is a series of processes consisting of reprocessing spent fuel that has been used at nuclear power plants and recovering and recycling plutonium and residual uranium as nuclear fuel.

Japan has chosen a closed nuclear fuel cycle policy since the dawn of its nuclear power generation development. Having few resources, Japan decided to recycle spent nuclear fuel domestically in order to establish nuclear power as a homegrown energy source. The benefits of a closed nuclear fuel cycle for Japan are significant: it conserves uranium resources; and it reduces the volume of high-level radioactive waste that must be disposed of.

Reprocessing is a chemical process that recovers plutonium and reusable uranium from spent fuel and separates radioactive wastes into more manageable forms. Once recovered, the plutonium is ready to be re-introduced into the nuclear power plants in the form known as uranium-plutonium mixed oxide (MOX) fuel. Under the policy of possessing no plutonium reserves without specified purposes, Japan's electric power companies have sincerely committed to a plan to utilize recovered plutonium - in the form of MOX fuel - as soon as possible.

In the past, Japan has relied on countries such as the U.K. and France to reprocess most of the spent fuel it produced. However, to place Japan's domestic nuclear fuel cycle on a firmer footing, Japan Nuclear Fuel Limited (JNFL) is preparing for completion of construction of a reprocessing plant at a site in Rokkasho-mura in the northern prefecture of Aomori. JNFL has applied for a review of compliance with the new regulatory requirements, which came into effect in December 2013, and the plants are currently undergoing reviews by the Nuclear Regulation Authority. JNFL expects the construction to be completed in the first half of FY2021. In addition, JNFL engages in uranium enrichment, temporary storage of vitrified waste, and disposal of low-level radioactive waste. JNFL has also begun construction of a MOX fuel fabrication plant.

Electric utilities regard nuclear power as an important power source for Japan from viewpoints such as assuring energy security and mitigating global warming. We will make the utmost effort to establish the nuclear fuel cycle on the premise of securing thorough safety.

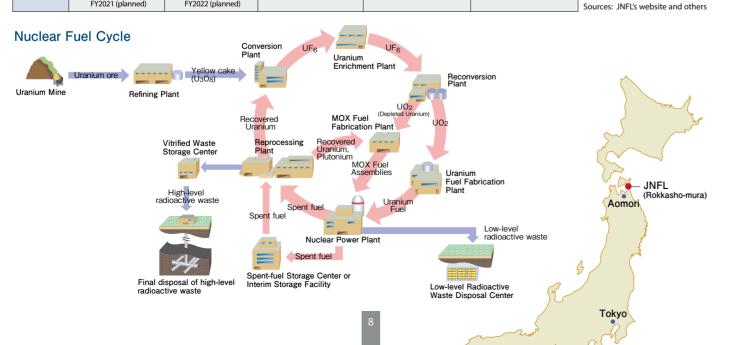
The Peaceful Use of Nuclear Energy

Japan's electric power companies are fully committed to implementing the closed nuclear fuel cycle and plutonium utilization consistent with all domestic laws and international nonproliferation standards. Since 1955, the domestic laws of Japan require that all nuclear activities, including commercial activities, be conducted only for peaceful purposes. Also, since 1968, Japan has embraced the "Three Non-Nuclear Principles," which state that Japan will not possess, produce, or permit the entry of nuclear weapons into its territory. In addition, in 1976, the Government of Japan ratified the Nuclear Non-Proliferation Treaty (NPT) and thereby obligated itself to a national policy not to produce or acquire nuclear weapons. In order to ensure the application of more extensive safeguards, Japan signed the IAEA Additional Protocol in 1998, which allows the IAEA to carry out a range of additional inspection measures. In accordance with national laws, Japan's electric power companies submit reports on material accounting and safeguards activities to the Minister of Education, Culture, Sports, Science and Technology, and accept joint inspections by the IAEA and

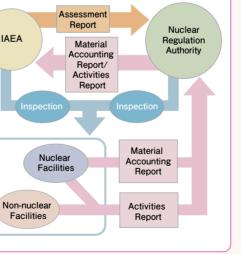
Japanese regulatory authorities to check the reports.

Outline of JNFL's Nuclear Fuel Cycle Facilities (as of January 31, 2018)

				• • •		
Facility	Reprocessing Plant	MOX fuel fabrication plant	Vitrified waste storage center	Uranium enrichment plant	Low-level radioactive waste disposal center	
Site	lyasakatai, Rokkasho, Kamikita-gun, Aomori Prefecture			Oishitai, Rokkasho, Kamikita-gun, Aomori Prefecture		
Capacity	Maximum capacity: 800 ton-U/year Storage capacity for spent fuel: 3,000 ton-U	Maximum capacity: 130 ton-HM/year (*)	Storage capacity for wastes returned from overseas plants: 2,880 canisters of vitrified waste	Design capacity 1,500 ton-SWU/year (*)	Planned to be expanded to 600,000m ³ (equivalent to 3 million 200 liter drums)	(*) "ton-HM" stands for "tons of heavy metal" which indicates the weight of
Current Status	Under construction	Under construction	Cumulative number of received canisters: 1,830	In operation using the new centrifuge	Cumulative number of received drums: about 298,251	plutonium and uranium metallic content in MOX. "SWU" stands for "Separative Work Unit"
Schedule	Start of construction: 1993 Completion of construction: The first half of FY2021 (planned)	Start of construction: 2010 Completion of construction: The first half of FY2022 (planned)	Start of construction: 1992 Start of storage: 1995	Start of construction: 1988 Start of operation: 1992	Start of construction: 1990 Start of operation: 1992	which is a measure of the work expended during an enrichment process of uranium



The Safeguards Program



Status of MOX Fuel Utilization

The electric power industry in Japan intends to introduce MOX fuel in 16 to 18 nuclear reactors.

So far 27 units have applied for a review of conformance with the new regulatory requirements, out of which 9 units have received permission to introduce MOX fuel and have gained the understanding of the local municipalities. 4 units have restarted operation using MOX fuel thus far. The electric power companies recognize the importance of improving the transparency of the MOX fuel project. Based on the outlook of individual companies toward restarting nuclear power plants and considering the schedule and other details of the plan to start up the reprocessing plant, we shall compile and announce the MOX fuel project before restarting plutonium recovery operations. *As of September 30, 2019

The results of each of these Japanese initiatives were reflected in the IAEA's conclusion in June 2004, which stated that all the nuclear materials in Japan are protected under IAEA safeguards and are not being diverted to the manufacture of nuclear weapons. As a result, more effective and efficient IAEA safeguards known as integrated safeguards came into effect in Japan in September 2004.

Furthermore, the 5th Strategic Energy Plan states the following concerning the handling of plutonium. Japan will maintain the policy of possessing no plutonium reserves without specified purposes and using it only for peaceful purposes, while steadily advancing the use of plutonium in order to reduce the plutonium stockpile while contributing to nuclear non-proliferation and gaining the understanding of the international community. To make these efforts effective, Japan will manage and use plutonium appropriately by further promoting MOX fuel generation while paying due consideration to the balance of plutonium collected and utilized, and promote R&D of fast reactors through international cooperation with the United States and France.

Enactment of the Spent Nuclear Fuel Reprocessing Fund Act

In May 11, 2016, the Spent Nuclear Fuel Reprocessing Fund Act was passed in the Diet. The objective of the legislation is to provide a framework for pursuing the national policy of reprocessing spent fuel in a most reliable and efficient manner even under a new business environment characterized by the liberalized electricity market and reduced dependence on nuclear energy

The new bill is to implement a series of institutional measures, which include creating a new funding system aimed at securing adequate funds, organizing a government-authorized corporation (the spent fuel reprocessing organization) which, as a principal business entity, conducts the reprocessing business both appropriately and efficiently, and establishing an authorized corporation acting as a decision-making organization (a management committee) from a proper governance viewpoint. The law also ensures a certain level of involvement of the National Government.

Furthermore, the supplemental resolution to the legislation reaffirms the policy of possessing no plutonium reserves without specified purposes. Also, according to the bill, the Governmental instructs the nuclear operators to conduct reprocessing business while upholding this policy, and if an implementing body should make reprocessing plans that go against this policy, the Minister of Economy, Trade and Industry can withhold approval of such plans.

"International Roundtable on Final Disposal of High-Level Radioactive Waste'

The Energy Ministers' Meeting (G20 Ministerial Meeting on Energy Transitions and Global Environment for Sustainable Growth) was held in Karuizawa, Nagano on June 15 and 16, 2019. The energy ministers reached an agreement on establishing the "International Roundtable on Final Disposal of High-Level Radioactive Waste" for the first time in order to realize the final disposal of high-level radioactive waste which is a common concern for all countries that make use of nuclear power generation. A basic strategy for international cooperation in realizing final disposal was formulated and best practices were compiled at this "International Roundtable on Final Disposal of High-Level Radioactive Waste".

Column

Measures by the Electric Utility Industry to Suppress CO₂ Emissions

Regarding global warming measures, the "Paris Agreement" was adopted in December 2015 at the 21st Session of the Conference of the Parties to the United Nations Framework Convention on Climate Change (COP21), and it entered into force in November 2016, building a framework that all countries and regions of the world participate for global warming measures. In COP 24, held in December 2018, countries adopted a "rulebook" to implement the 2015 Paris Agreement starting in 2020. This set in motion an international framework for tackling climate change spanning all countries including major greenhouse emitting countries. COP 25 was subsequently held in December 2019. In July 2015, the Japanese Government announced its "Intended Nationally Determined Contributions(INDC)", with the objective of reducing greenhouse gas emissions in 2030 by 26% from 2013 levels. In May 2016, in accordance with INDC, the plan for Global Warming Countermeasures was adopted. In June 2019, the cabinet adopted a "Long-term Strategy under the Paris Agreement" which aims to realize a "decarbonized society" that is carbon neutral as early as possible in the latter half of this century. The Strategy sets out an ambitious vision to make radical changes to reduce greenhouse gases by 80% by 2050. Emissions of carbon dioxide(CO₂), a major cause of global warming, are closely related to energy utilization in economic activities and daily life, and so the reduction of CO₂ emissions is a major challenge for the industry.

The electric power companies are trying to reduce CO₂ emissions mainly through attaining the optimal energy mix, seeking to simultaneously achieve Energy security, Economic efficiency and Environmental conservation, under the major premises of Safety (S+3Es).

In July 2015, 35 electricity utility companies jointly constructed a voluntary framework for a low carbon society and prepared an "Action Plan for a Low-Carbon Society" that laid out specific efforts to be made. In February 2016, "the Electric Power Council for a Low-Carbon Society (ELCS)" was founded to facilitate efforts toward this goal (a membership of 47 companies as of the end of September 2019).

According to the Action Plan, an end-user CO2 emission factor of about 0.37kg- CO2/kWh will be targeted in light of the Government's 2030 energy supply and demand outlook. Moreover, as the maximum reduction potential, a reduction of about 11 million t- CO₂ will be expected by using economically achievable best available technologies(BATs) in light of the construction of new thermal power plants, etc.

The member companies will make efforts towards a low carbon society by utilizing nuclear power generation premised on ensuring safety or renewable energy, raising the efficiency of thermal power plants and optimizing their appropriate maintenance and control, and promoting energy-conservation or CO2 reduction services on both the supply and demand sides.

International efforts- Assisting developing countries to reduce carbon emissions through participation and cooperation with overseas ventures

Efforts in domestic business operations	Expanding the use of non-fossil energy sources Improving the efficiency of power facilities	Using nuclear power with safety as a major premise Using renewable energies Improving the efficiency of thermal power
	Provide energy conservation and CO ₂ emission reduction services	Provide energy conservation and CO ₂ emission reduction services in electricity retail field
Sterngthened cooperation with other	Energy saving	 Promoting high-efficiency electrical devices to enhance the efficient use of electricity PR activities and providing information on energy-saving and CO₂ reduction Introducing smart meters for the efficient use of electricity
interested groups	Efforts by electric power industry as users	Efforts in office-use energy saving and the use of company-owned vehicles
Contributions at the international level	International efforts	Assisting developing countries to reduce carbon emissions through participation and cooperation with overseas ventures Low carbonization on a global scale through development and introduction of electric technology
Development of innovative technologies	Research and development	 R&D for use of nuclear power Thermal power technology to reduce the environmental load Countermeasures for large amount introduction of renewable energy Development of technologies on the efficient use of energy

Decarbonization of Energy on the Supply-side Promoting nuclear power generation while assuring safety, and improving the thermal efficiency of thermal power plants further

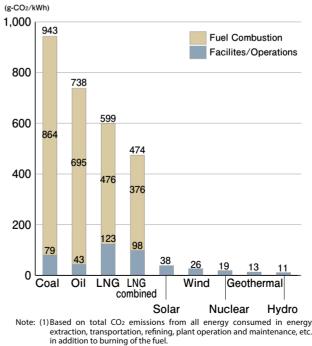
Nuclear power emits no carbon dioxide (CO₂) in the process of power generation, and even considering CO2 emissions over the entire life cycle of various energy sources, those from nuclear power are lower than those from thermal power, and are even lower than those from solar or wind power. However, because of the extended shutdown of nuclear power plants following the Great East Japan Earthquake, and subsequent increase in thermal power generation, the CO₂ emission factor has remained higher than that before the earthquake.

Considering that nuclear power generation will continuously play a key role in combating global warming, the industry is committed to making the utmost effort to improve the safety of nuclear power generation and to restore the trust of citizens.

The electric power companies are also striving to maintain and improve the efficiency of thermal power plants through the introduction of highly efficient plants of the latest design or through appropriate operation and maintenance of the existing plants.

Currently operating state-of -the-art gas turbine combined cycle power plants have achieved the world's highest level of

CO₂ Emissions Intensity over the Entire Lifecycle by Source

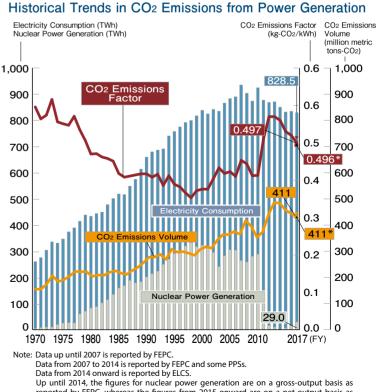


(2) The figure of nuclear power generation is calculated including the reprocessing of spent fuel, use of MOX fuel, and the disposal of high-level radioactive waste

Source: Report of the Central Research Institute of Electric Power Industry, etc.

62% (LHV) in thermal efficiency by, for example, raising the combustion temperature at the gas turbines. (JERA's Nishi-Nagoya Thermal Power Station Unit 7-1 has achieved the world's highest thermal efficiency of 63.08% (LHV) (as of March 2018))

As to the conventional coal-fired power plants, the adoption of enhanced steam conditions (temperature and pressure) is being promoted to improve thermal efficiency. Presently, ultra-supercritical (USC) thermal power generation with the main steam temperature of 600°C is commercially available. Moreover, research and development of Integrated coal Gasification Combined Cycle (IGCC) has been conducted, in which gasified coal is used in combination with gas turbines and steam turbines to generate electricity. Joban Joint Power's Nakoso Power Station Unit 10, which previously was conducting operational tests as a demonstration facility in Fukushima Prefecture, started operation as Japan's first commercial IGCC plant in June 2013. Overall, low carbonization initiatives continue to progress steadily--large scale IGCC plants are being constructed in plots next to the Nakoso Power Station and in Hirono-cho, also in Fukushima Prefecture.



reported by FEPC, whereas the figures from 2015 onward are on a net-output basis as reported by ELCS

The figures with an asterisk are adjusted values taking into account CO2 credits and other adjustments

Decarbonization of Energy on the Supply-side

Development and expansion of the use of renewable energy sources

The feed-in tariff system for renewable energy began in July 2012, whereupon the electric power companies are obliged to buy such electricity at a fixed price for a certain period. The cost of purchasing this electricity is finally borne by customers in the form of a surcharge, which in principle is proportional to the amount of electricity consumed.

The Revised FIT Act was enacted in April 2017, making changes to the FIT system including creating a new authorization system, revising the method of setting purchase prices, and revising businesses obliged to purchase FIT electricity, under the policy of "maximizing the amount of renewable energy to be introduced while suppressing the burden on the public".

However, renewable energy such as solar power has problems involving efficiency, cost of power generation and stability of output. R&D on the latest power system control technologies for combining existing power plants and storage batteries will be actively conducted to help stabilize the system, when introducing large amounts of wind and photovoltaic power, which are susceptible to the weather.

Electric utilities will keep striving to develop and improve renewable energy sources.

In March 2017, the Organization for Cross-regional Coordination of Transmission Operators, JAPAN (OCCTO) significantly shifted the approach taken toward electricity network operation and facility configuration by presenting a direction where "maximum use would be made of existing electricity networks to comprehensively minimize long-term electricity source and distribution costs while continuing to meet electric source connection needs through expanded adoption of renewable energies and other measures". Given this new policy, discussions are being held on flexibly utilizing existing transmission lines' capacity to enable connection under certain conditions.

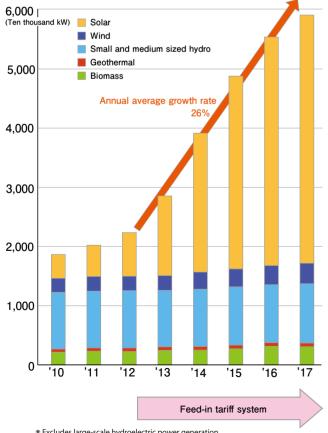
Electric utilities will keep striving to develop and improve renewable energy sources.

Sharing Japan's Top-level Power Generation Technologies with the World

Japan has achieved the world's top-level in energy efficiency by introducing various technologies for higher energy efficiency to thermal power plants. Based on this achievement, the electric utility industry in Japan has been making efforts to establish a mechanism for sharing such advanced technologies with electric power industries in other countries. With high-efficiency plants to be introduced and the improvement of operation and maintenance technologies, coal-fired plants' CO2 reduction potential in OECD countries and developing countries in Asia in FY 2030 is estimated to be a maximum of 900 million t- CO₂/year. The electric utility industry of Japan will contribute to the

reduction of global CO2 emissions with Japan's expertise and advanced technologies.

Introduction amount of Generating Capacity (Renewable energy)*



* Excludes large-scale hydroelectric power generation Source: METI

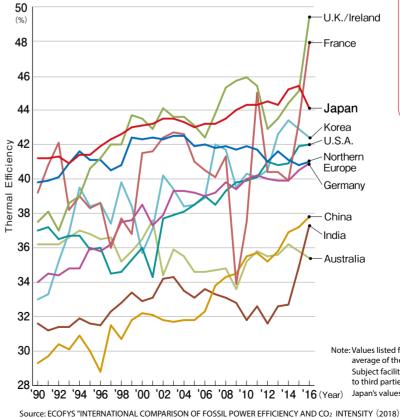


Mikuni Solar Power Station



Wind Power

Comparison of Thermal Power Plant Efficiency in Japan and Other Countries



-U.K./Ireland

-France

Japan

∕ Korea

- U.S.A.
- Northern Europe German
- China
- India
- Australia

Development of Innovative Technology—Carbon dioxide Capture and Storage (CCS) Technology

CCS is a technology for capturing carbon dioxide given off in the combustion of fossil fuels at electric power plants and other facilities before it is emitted into the atmosphere and storing it deep underground. It is positioned in Japan and other countries as an innovative technology that is effective as a global warming countermeasure. However, there are many issues related to its actual implementation, so FEPC-related companies are promoting CCS technology development while actively cooperating in large-scale verification experiments led by the government in order to overcome the issues involved and clarify latent ones.

Carbon dioxide Capture and Utilization (CCU), a technology in which separated and recovered CO2 is considered a resource and reused in chemicals, fuel, and minerals, is also being researched as a potentially important method in reducing the amount of CO₂ emitted. The Chugoku Electric Power Company has developed environmentally-friendly concrete (product name "CO2-SUICOM") that uses special cement additives that harden in reaction to CO₂ in addition to other common materials



Use of CO2-SUICOM at Ube Photovoltaic Power Station (The Chugoku Electric Power)

Note: Values listed for heat efficiency are gross thermal efficiency values: a weighted average of the heat efficiency of coal, oil, and gas (lower heating value standard). Subject facilities are those of operators whose main business is selling electricity to third parties

Japan's values are fiscal year values

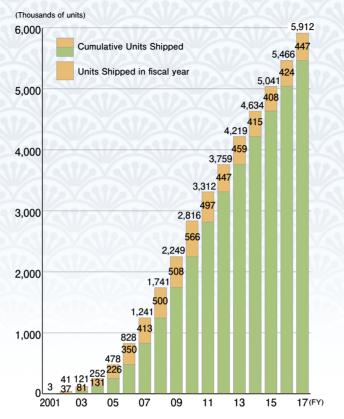
Demand-side Efforts for CO2 Reduction

Along with working to promote further use of hot water supply systems (EcoCute) with CO₂ refrigerant heat pumps, which significantly reduce CO₂ emissions compared to conventional water heaters, the industry is actively working to promote more widespread use of highefficiency commercial air conditioners and other appliances that utilize heat pump technology.

EcoCute heats water by transferring the thermal energy in air, which is freely available, to water by means of refrigerants. With a single unit of electric energy for heat pump operation and two units of thermal energy from air, it produces three units of thermal energy.

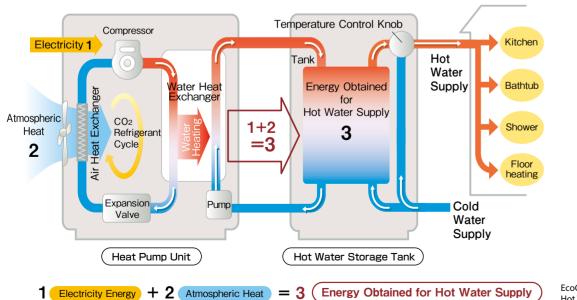
If the heat demand for the consumer division (households and commercial divisions) and industrial division currently being fulfilled through boilers can be met with heat pumps, CO₂ emissions in 2030 are estimated to be reduced by 21.74 million t-CO₂/year compared to 2015 levels.

Trends in EcoCute Unites Shipped



Source: The Japan Refrigeration and Air Conditioning Industry Association

EcoCute Hot Water Supply Structure: CO2 Refrigerant Heat Pump Hot Water Heater





EcoCute Heat Pump Unit (left) and Hot Water Storage Tank

Strengthening International Communication and Cooperation*

Japan's electric power companies remain active on a worldwide basis. In order to cope with global warming and to ensure the safety of nuclear power generation international cooperation is indispensable. Each of the electric power companies in Japan has individual agreements with overseas utilities in order to facilitate exchanges on a wide range of information such as power generation, customer relations, distribution and quality

Overseas Offices

Please feel free to contact your nearest office.

WASHINGTON, D.C.

The Federation of Electric Power Companies of Japan, Washington Office

The Federation's Washington Office was established in January 1994. Its principal objectives are to study U.S. energy policies and to exchange information with U.S. energy opinion leaders in order to promote a greater understanding of the Japanese electric power industry.

1707 L Street, N.W., Suite 670, Washington, D.C. 20036, U.S.A. Tel: (202) 466-6781 Fax: (202) 466-6758 Established in 1994

- Tokyo Electric Power Company Holdings, Inc., Washington Office
- 2121 K Street, N.W., Suite 910, Washington, D.C. 20037, U.S.A. Tel: (202) 457-0790 Fax: (202) 457-0810
- Established in 1978 Chubu Electric Power Co., Inc., Washington Office 900 17th Street, N.W., Suite 1220, Washington, D.C. 20006, U.S.A Tel: (202) 775-1960 Fax: (202) 331-9256

Established in 1982

The Kansai Electric Power Co., Inc., New York Office 1 Rockefeller Plaza, Suite 1410, New York, NY 10020 U.S.A. Tel: (917)265 - 8612 Fax: (917) 265-8614 Established in 2017

LONDON

Tokyo Electric Power Company Holdings, Inc., London Office 4th Floor, Marlborough Court, 14-18 Holborn, London, EC1N 2LE U.K. Tel: (020) 7405-5299 Fax: (020) 7831-3065 Established in 1982

Chubu Electric Power Co., Inc., London Office 2nd Floor, 210 High Holborn, London WC1V 7EP, U.K. Tel: (020) 7409-0142 Fax: (020) 7408-0801 Established in 1985



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control. The industry's top executives actively participate in international meetings such as the International Electricity Summit and the World Association of Nuclear Operators (WANO) to exchange views, while we also accept trainees from overseas. We import most of our fuel such as oil and coal from overseas countries and also keep our doors open to foreign companies for the purchase of equipment such as generators.

PARIS

• The Kansai Electric Power Co., Inc., Paris Office 13-15 Boulevard de la Madeleine 75001 Paris, FRANCE Tel: (01) 43 12 81 40 Fax: (01) 43 12 81 44 Established in 2008

DOHA

 Chubu Elecric Power Co., Inc., Doha Office 4th Floor, Salam Tower, Al Corniche P.O.Box 22470, Doha-QATAR
 Tel: (974) 4483-6680 Fax: (974) 4483-4841
 Established in 2007

BEIJING

 Tokyo Electric Power Company Holdings, Inc., Beijing Office Unit 4, Level 8, Tower E3, Oriental Plaza, No.1 East Chang An Avenue, Dong Cheng District, Beijing 100738, CHINA Tel: (10) 8518-7771 Fax: (10) 8518-7770 Established in 2011

BANGKOK

The Kansai Electric Power Co., Inc., Bangkok Office 23rd Floor, BHIRAJ TOWER AT EMQUARTIER, 689 Sukhumvit Rd, Kholng Tan Nuea, Vadhana, Bangkok, 10110, THAILAND Tel: (02)014-2520 Fax: (02)014-2521 Established in 2016

JAKARTA

The Kansai Electric Power Co., Inc., Jakarta Office 18th Floor Summitmas I Jl Jend Sudirman Kav 61-62 Jakarta 12190 INDONESIA Tel: (021)2751-0048 Fax: (021)2751-0047 Established in 2016

21

Major Power Plants

Here is a list and map of the country's major power plants:

Principal Thermal Power Plants (1,500MW or greater)

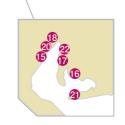
				As of March 31, 2018		
	Name of Plant	Company	Installed Capacity (MW)	Fuel		
0	Tomato-atsuma	Hokkaido	1,650	Coal		
2	Higashi Niigata	Tohoku	5,149	Heavy, crude oil, LNG, natural gas		
3	Haramachi	Tohoku	2,000	Coal		
4	Akita	Tohoku	1,633	Heavy, crude, light oil		
6	Kashima	Tokyo	5,660	Heavy, crude oil, city gas		
6	Futtsu	Tokyo	5,160	LNG		
0	Hirono	Tokyo	4,400	Heavy, crude oil, coal		
8	Chiba	Tokyo	4,380	LNG		
9	Anegasaki	Tokyo	3,600	Heavy, crude oil, LNG, LPG, NGL		
10	Sodegaura	Tokyo	3,600	LNG		
0	Yokohama	Tokyo	3,541	Heavy, crude oil, LNG		
Ð	Kawasaki	Tokyo	3,420	LNG		
B	Hitachinaka	Tokyo	2,000	Coal		
14	Higashi Ogishima	Tokyo	2,000	LNG		
Ð	Kawagoe	Chubu	4,802	LNG		
16	Hekinan	Chubu	4,100	Coal		
Ð	Chita	Chubu	3,966	Heavy, crude oil, LNG		
18	Shin Nagoya	Chubu	3,058	LNG		
19	Joetsu	Chubu	2,380	LNG		
20	Nishi Nagoya	Chubu	2,376.4	LNG		
2	Atsumi	Chubu	1,900	Heavy, crude oil		
22	Chita Daini	Chubu	1,708	LNG		
23	Toyama Shinko	Hokuriku	1,500	Heavy, crude oil, coal		
24	Himeji Daini	Kansai	4,119	LNG		
25	Kainan	Kansai	2,100	Heavy, crude oil		
26	Sakaiko	Kansai	2,000	LNG		
27	Gobo	Kansai	1,800	Heavy, crude oil		

2 27

	Name of Plant	Company	Installed Capacity (MW)	Fuel
28	Nanko	Kansai	1,800	LNG
29	Maizuru	Kansai	1,800	Coal
30	Himeji Daiichi	Kansai	1,507.4	LNG
31	Shin Oita	Kyushu	2,804	LNG
32	Shin Kokura	Kyushu	1,800	LNG
33	Tachibanawan	J-Power	2,100	Coal
34	Matsuura	J-Power	2,000	Coal
35	Shinchi	Soma JP	2,000	Coal
36	Nakoso	Joban JP	1,625	Heavy oil, coal

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15 7 298 9 36 14 17 09 6



Thermal Power Plant (1,500MW or greater) Hydroelectric Power Plant (400MW or greater) =Nuclear Power Plant

8

Nuclear Power Plants

•In	Operation			As	of Septeml	ber 30, 2019
	Name of Plant	Unit Number	Company	Installed Capacity (MW)	Type of Reactor	Start
1	Tomari	1	Hokkaido	579	PWR	1989.6
		2		579	PWR	1991.4
		3		912	PWR	2009.12
2	Higashi-Dori	1	Tohoku	1,100	BWR	2005.12
3	Onagawa	2	Tohoku	825	BWR	1995.7
		3		825	BWR	2002.1
4	Kashiwazaki	1	Tokyo	1,100	BWR	1985.9
	Kariwa	2		1,100	BWR	1990.9
		3		1,100	BWR	1993.8
		4		1,100	BWR	1994.8
		5		1,100	BWR	1990.4
		6		1,356	ABWR	1996.11
		7		1,356	ABWR	1997.7
5	Hamaoka	3	Chubu	1,100	BWR	1987.8
		4		1,137	BWR	1993.9
_		5		1,380	ABWR	2005.1
6	Shika	1	Hokuriku	540	BWR	1993.7
		2		1,206	ABWR	2006.3
7	Mihama	3	Kansai	826	PWR	1976.12
8	Takahama	1	Kansai	826	PWR	1974.11
		2		826	PWR	1975.11
		3		870	PWR	1985.1
_		4		870	PWR	1985.6
9	Ohi	3	Kansai	1,180	PWR	1991.12
_	<u></u>	4		1,180	PWR	1993.2
10	Shimane	2	Chugoku	820	BWR	1989.2
11	Ikata	3	Shikoku	890	PWR	1994.12
12	Genkai	3	Kyushu	1,180	PWR	1994.3
	0	4		1,180	PWR	1997.7
13	Sendai	1	Kyushu	890	PWR	1984.7
		2		890	PWR	1985.11
14	Tokai Daini		Japan Atomic Power Co.	.,	BWR	1978.11
15	Tsuruga	2	Japan Atomic Power Co.	.,	PWR	1987.2
T	otal	33 U	nits	33,083MW		

Under Construction				(Est	imated start)
Higashi-Dori	1	Tokyo	1,385	ABWR	U.D
Shimane	3	Chugoku	1,373	ABWR	U.D
Ohma		J-Power	1,383	ABWR	U.D
Total	3 U	nits	4,141MW		

Preparing for Construction					imated sta
Higashi-Dori	2	Tohoku	1,385	ABWR	U.D
Kaminoseki	1	Chugoku	1,373	ABWR	U.D
	2		1,373	ABWR	U.D
Sendai	3	Kyushu	1,590	APWR	U.D
Tsuruga	3	Japan Atomic Power Co.	1,538	APWR	U.D
	4		1,538	APWR	U.D
Total	6 Ur	nits	8,797MW	/	

 Others 			
Name of Plant	Company	Installed Capacity (MW)	Type of Reactor
Fugen	Japan Atomic Energy Agency	165	ATR(Prototype) End of Operation
Monju	Japan Atomic Energy Agency	280	FBR(Prototype) End of Operation

Principal Hydroelectric Power Plants (400MW or greater)

As of	March 3	31, 2018

(End)

				As of March 31, 2018
	Name of Plant	Company	Installed Capacity (MW)	Туре
1	Kyogoku	Hokkaido	400	Pumped Storage
2	Daini Numazawa	Tohoku	460	Pumped Storage
3	Shin Takasegawa	Tokyo	1,280	Pumped Storage
4	Kazunogawa	Tokyo	1,200	Pumped Storage
5	Tanbara	Tokyo	1,200	Pumped Storage
6	Imaichi	Tokyo	1,050	Pumped Storage
7	Kannagawa	Tokyo	940	Pumped Storage
8	Shiobara	Tokyo	900	Pumped Storage
9	Azumi	Tokyo	623	Pumped Storage
10	Okumino	Chubu	1,500	Pumped Storage
11	Okuyahagi Daini	Chubu	780	Pumped Storage
12	Okutataragi	Kansai	1,932	Pumped Storage
13	Okawachi	Kansai	1,280	Pumped Storage
14	Okuyoshino	Kansai	1,206	Pumped Storage
15	Kisenyama	Kansai	466	Pumped Storage
16	Matanogawa	Chugoku	1,200	Pumped Storage
17	Nabara	Chugoku	620	Pumped Storage
18	Hongawa	Shikoku	615	Pumped Storage
19	Omarugawa	Kyushu	1,200	Pumped Storage
20	Tenzan	Kyushu	600	Pumped Storage
21	Ohira	Kyushu	500	Pumped Storage
22	Shin Toyone	J-Power	1,125	Pumped Storage
23	Shimogo	J-Power	1,000	Pumped Storage
24	Okukiyotsu	J-Power	1,000	Pumped Storage
25	Numappara	J-Power	675	Pumped Storage
26	Okukiyotsu Daini	J-Power	600	Pumped Storage
27	Okutadami	J-Power	560	
28	Tagokura	J-Power	400	

End of Operation

Onagawa	1	Tohoku	524	BWR	2018.12
Fukushima	1	Tokyo	460	BWR	2012.4
Daiichi	2		784	BWR	2012.4
	3		784	BWR	2012.4
	4		784	BWR	2012.4
	5		784	BWR	2014.1
	6		1,100	BWR	2014.1
Fukushima	1	Tokyo	1,100	BWR	2019.9
Daini	2		1,100	BWR	2019.9
	3		1,100	BWR	2019.9
	4		1,100	BWR	2019.9
Hamaoka	1	Chubu	540	BWR	2009.1
	2		840	BWR	2009.1
Mihama	1	Kansai	340	PWR	2015.4
	2		500	PWR	2015.4
Ohi	1	Kansai	1,175	PWR	2018.3
	2		1,175	PWR	2018.3
Shimane	1	Chugoku	460	BWR	2015.4
Ikata	1	Shikoku	566	PWR	2016.5
	2		566	PWR	2018.5
Genkai	1	Kyushu	559	PWR	2015.4
	2		559	PWR	2019.4
Tokai		Japan Atomic Power Co.	166	GCR	1998.3
Tsuruga	1	Japan Atomic Power Co.	357	BWR	2015.4
Total 24 Units 17,423MW					

Note: PWR=Pressurized Water Reactor, BWR=Boiling Water Reactor, APWR=Advanced Pressurized Water Reactor, ABWR=Advanced Boiling Water Reactor, GCR=Gas Cooled Reactor, ATR=Advanced Thermal Reactor, FBR=Fast Breeder Reactor

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The Federation of Electric Power Companies

Close cooperation among electric utilities is essential to effectively supply Japan's electricity. In 1952, the nine electric power companies established the Federation of Electric Power Companies (FEPC) to promote smooth operations within the industry. Since then, FEPC has played an important role as a base for close communication between the electric power companies and as a forum for exchanging views to create the electric power industry of the future. Moreover, FEPC undertakes various activities to ensure stable operations of the electric power industry, with an awareness of its role in the energy industry of Japan.

With the return of Okinawa to Japan in 1972, the Okinawa Electric Power Company rejoined Japan's electric power industry, becoming an FEPC member in March 2000.

Board of Directors

Organization of FEPC



Satoru Katsuno



Yutaka Kanai



Vice Chai Hiroya Harada



Vice Chairman Head of Nuclear Waste Final Repository Promotion Headquarters Susumu Tsukiyama



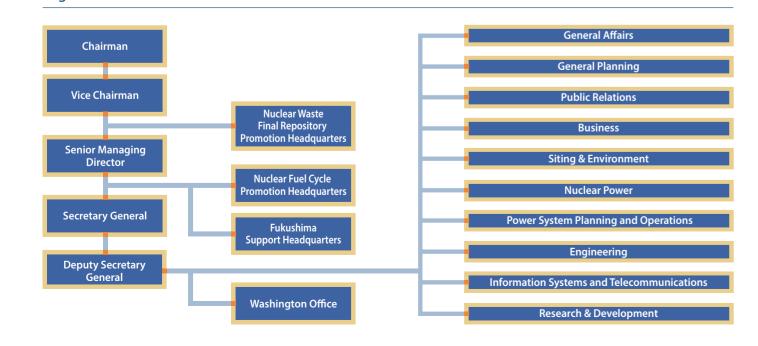
Senior Managing Directo Head of Fukushima Suppor Shigenobu Shimizu



Secretary General Satoshi Ohmori



Deputy Secretary General Yoshihiro Tomioka













Hokuriku Electric Power Co., Inc. 15-1, Ushijima-cho, Toyama-shi, 930-8686, Japan Tel: (076) 441-2511 URL http://www.rikuden.co.jp The Kansai Electric Power Co., Inc.

Tel: (06) 6441-8821 URL https://www.kepco.co.jp The Chugoku Electric Power Co., Inc. 4-33, Komachi, Naka-ku, Hiroshima-shi, Hiroshima 730-8701, Japan Tel: (082) 241-0211 URL http://www.energia.co.jp

Shikoku Electric Power Co., Inc. 2-5, Marunouchi, Takamatsu-shi, Kagawa 760-8573, Japan Tel: (087) 821-5061 URL https://www.yonden.co.jp

2-1-82, Watanabe-dori, Chuo-ku, Fukuoka 810-8720, Japan Tel: (092) 761-3031 URL https://www.kyuden.co.jp

The Okinawa Electric Power Co., Inc. 2-1, Makiminato 5-chome, Urasoe, Okinawa 901-2602, Japan Tel: (098) 877-2341 URL https://www.okiden.co.jp

Electric Power Development Co., Ltd. (J-Power) 6-15-1, Ginza, Chuo-ku, Tokvo 104-8165, Japan Tel: (03) 3546-2211 URL http://www.jpower.co.jp

The Japan Atomic Power Company (JAPC) 5-2-1, Ueno, Taito-ku, Tokyo 110-0005, Japan Tel: (03) 6371-7400 URL http://www.japc.co.jp

Japan Atomic Energy Agency (JAEA) 765-1, Funaishikawa, Tokai-mura, Naka-gun, Ibaraki 319-1184, Japan Tel: (029) 282-1122 URL https://www.jaea.go.jp Central Research Institute of Electric Power Industry (CRIEPI)

Tel: (03) 3201-6601 URL https://criepi.denken.or.jp/ Japan Electric Power Information Center, Inc. (JEPIC) 15-33, Shibaura 4-chome, Minato-ku, Tokyo 108-0023, Japan

World Association of Nuclear Operators Tokyo Centre (WANO-TC) 6F Igarashi Bldg., 2-11-5 Shibaura, Minato, Tokyo 108-0023, Japan Tel: (03) 6722-5900 URL https://www.wano.info



The Federation of Electric Power Companies of Japan (FEPC) Keidanren-kaikan, 1-3-2, Otemachi, Chivoda-ku, Tokvo 100-8118, Japan Tel: (03) 5221-1440 URL http://www.fepc.or.jp Hokkaido Electric Power Co., Inc.

2, Higashi 1-chome, Odori, Chuo-ku, Sapporo, Hokkaido 060-8677, Japan Tel: (011) 251-1111 URL http://www.hepco.co.jp Tohoku Electric Power Co., Inc. 1-7-1 Honcho, Aoba-ku, Sendai, Miyagi 980-8550, Japan Tel: (022) 225-2111 URL http://www.tohoku-epco.co.jp

Tokyo Electric Power Company Holdings, Inc. 1-1-3 Uchisaiwai-cho, Chiyoda-ku, Tokyo 100-8560, Japan Tel: (03) 6373-1111 URL http://www.tepco.co.jp

Chubu Electric Power Co., Inc. 1, Higashi-shincho, Higashi-ku, Nagoya, Aichi 461-8680, Japan Tel: (052) 951-8211 URL http://www.chuden.co.jp

3-6-16, Nakanoshima, Kita-ku, Osaka, 530-8270, Japan

Kyushu Electric Power Co., Inc.

Japan Nuclear Fuel Limited (JNFL) 4-108 Aza Okitsuke, Oaza Obuchi, Rokkasho, Kamikita-gun, Aomori Prefecture 039-3212, Japan Tel: (0175) 71-2000 URL https://www.jnfl.co.jp

Otemachi Bldg., 7F, 1-6-1 Otemachi, Chiyoda-ku, Tokyo 100-8126, Japan

Tel: (03) 6361-8210 URL https://www.jepic.or.jp

Atomic Energy Association (ATENA)

Keidanren-kaikan, 1-3-2, Otemachi, Chiyoda-ku, Tokyo 100-8118, Japan Tel: (03) 5877-3880 URL http://www.atena-j.jp

FEPC

Business Addresses





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