

Summary of Press Conference Comments Made by Nozomu Mori, FEPC
Chairman on February 20, 2026

As introduced by Vice President Ando, I'm Nozomu Mori of Kansai Electric Power Company, who was appointed Chairman of the Federation of Electric Power Companies of Japan, today.

Last month, Kingo Hayashi, President of Chubu Electric Power Company, resigned as FEPC Chairman to focus on addressing the incident at Hamaoka Nuclear Power Station. This is a very serious matter that undermines the foundation of the nuclear power business.

I want to once again express my deepest apologies for the causing concern to the public.

We understand similar incidents have not been identified when the Atomic Energy Association (ATENA) conducted a review with each utility in response with the incident. However, FEPC will continue to keep a close eye on the status of the Chubu EPCO investigation and will roll out recurrence prevention measures across utilities in coordination with ATENA.

I will now take a seat and talk about my resolutions as FEPC Chairman.

I believe this year will be a crucial year for the energy industry in supporting economic growth and strengthening the foundation of the people's livelihoods. I'm humbled by the responsibility of serving in the important role as FEPC Chairman in this critical moment, and am committed to giving it my all.

Another key challenge facing the industry is ensuring a stable supply. The 7th Strategic Energy Plan, formulated last year, underscored the importance of securing sufficient supply capacity in light of projected growth in electricity demand.

As discussions at the Organization for Cross-regional Coordination of Transmission Operators (OCCTO) increase regarding potential risks to future supply stability, utilities must employ available options without becoming overdependent on a single power source or fuel to support the growth of Japan's

economy and the public's livelihoods while achieving both stable supply and GX at the same time.

Nuclear power has a significant role to play in this future. We need to make steady progress on the stable operation and restart of existing power plants and discuss replacing plants for the future.

At the same time, steady progress also must be made toward the completion of Japan Nuclear Fuel Limited's Rokkasho Reprocessing Plant by FY2026. Those involved will cooperate and support JNFL, drawing on resources from all over Japan.

In addition to that, the industry is facing a diverse set of challenges, from selecting the final disposal site for high-level radioactive waste to promoting renewables and other decarbonization efforts.

I believe my greatest mission as FEPC Chairman in this environment is to do my best to help the electricity industry come together as one as build the public's trust in the electricity business and nuclear power business.

I will work together with the presidents of utilities to energize the industry, tackle the mounting challenges one by one, and contribute to Japan's economic development and prosperous livelihoods of the Japanese people.

This concludes my remarks for today.

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